

Appendix B : Summary

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	ACTUAL Variance £'000	Annual Variance %
People and Places	646	671	(25)	(3.8)
Development and Conservation	1,086	1,127	(40)	(3.6)
Finance and Investments	(353)	2,829	(3,183)	(112.5)
Cleaner and Greener	7,741	4,751	2,989	62.9
Housing and Health	1,188	829	358	43.2
Improvement and Innovation	5,522	5,605	(83)	(1.5)
Services Total	15,830	15,813	17	(1.0)
Adjustments to Reconcile to amount to be met from reserves: Capital Charges outside the General Fund	(60)	(60)	0	0.0
Adjustments to Reconcile to amount to be met from reserves: Support Services outside the General Fund	(172)	(172)	0	0.0
Redundancy Costs	0	0	0	-
NET SERVICE EXPENDITURE	15,597	15,581	17	(1.0)
New Homes Bonus	(1,249)	(1,249)	0	0.0
Retained Business Rates	(2,593)	(2,139)	(454)	(21.2)
Council Tax	(11,264)	(11,264)	0	(0.0)
Summary excluding Investment Income	491	929	(437)	(65.5)
Investment Property Income	(1,286)	(1,428)	142	9.5
Interest Receipts	(105)	(300)	195	(73.7)
OVERALL TOTAL	(901)	(799)	(101)	31.4
Planned Appropriation to/(from) Reserves	(449)	(449)	0	
Other Reserve Movements	1,671	1,249	422	
Supplementary Estimates	0	0	0	
(Surplus)/Deficit	321	(0)	321	

Appendix B : Summary by Service

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
People & Places SDC Funded	£'000	£'000	£'000
All Weather Pitch	(5)	(5)	(0)
Community Safety	190	209	(19)
Community Development Service Provisions	(6)	(6)	-
Community Housing Fund	-	-	-
The Community Plan	47	60	(13)
Grants to Organisations	182	180	1
Leisure Contract	118	108	9
Leisure Development	20	20	(0)
Administrative Expenses - Communities & Business	27	22	5
Tourism	26	27	(1)
Leader Programme	5	5	0
West Kent Partnership	(0)	-	(0)
Youth	45	51	(6)
Total People & Places SDC Funded	648	671	(23)

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
People & Places Externally Funded	£'000	£'000	£'000
Business Area Improvement Fund	-	-	-
Compliance & Enforcement	(0)	-	(0)
Dunton Green Projects - S106	0	-	0
Partnership - Home Office	0	-	0
Community Sports Activation Fund	-	-	-
Sportivate Inclusive Archery Project	-	-	-
Sport Satellite Clubs	-	-	-
Troubled Families Project	-	-	-
West Kent Business Rates Retention	-	-	-
West Kent Enterprise Advisor Network	0	-	0
West Kent Kick Start	-	-	-
West Kent Partnership Business Support	(4)	-	(4)
People & Places Externally Funded	(4)	-	(4)
Total People & Places	644	671	(27)

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
Development and Conservation	£'000	£'000	£'000
Building Control Partnership Members	(0)	-	(0)
Building Control Partnership Hub (SDC Costs)	(0)	-	(0)
Building Control	(135)	(127)	(8)
Conservation	134	118	16
Dangerous Structures	1	3	(2)
Planning Policy	476	556	(80)
LDF Expenditure	(0)	-	(0)
Planning - Appeals	211	207	4
Planning - CIL Administration	(51)	(67)	16
Planning - Counter	(2)	(6)	4
Planning - Development Management	38	109	(71)
Planning - Enforcement	357	275	82
Planning Performance Agreement	0	-	0
Administrative Expenses - Building Control	2	12	(10)
Administrative Expenses - Planning Services	55	48	7
Total Development and Conservation	1,086	1,127	(40)

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
Finance and Investments	£'000	£'000	£'000
Asset Maintenance CCTV	18	18	(0)
Asset Maintenance Countryside	8	9	(1)
Asset Maintenance Direct Services	58	41	17
Asset Maintenance Playgrounds	12	8	3
Asset Maintenance Public Toilets	-	7	(7)
Benefits Admin	(45)	52	(97)
Benefits Grants	(36)	(25)	(10)
Dartford Rev&Ben Partnership Hub (SDC costs)	0	-	0
Dartford Audit Partnership Hub (SDC Costs)	(0)	-	(0)
Housing Advances	(0)	1	(1)
Local Tax	359	(98)	458
Misc. Finance	(2,030)	1,485	(3,514)
Administrative Expenses - Chief Executive	14	22	(8)
Administrative Expenses - Finance	51	26	25
Administrative Expenses - Revenues and Benefits	0	-	0
Administrative Expenses - Strategic Property	4	-	4
Support - Rev & Ben Control	215	217	(2)
Support - Counter Fraud	56	56	(0)
Support - Audit Function	186	189	(3)
Support - Exchequer and Procurement	159	154	5
Support - Finance Function	214	224	(11)
Support - Legal Function	219	255	(35)
Support - Procurement	7	6	0
Support - Property Function	57	53	4
Treasury Management	120	128	(8)
Total Finance and Investments	(353)	2,829	(3,183)

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
Cleaner and Greener	£'000	£'000	£'000
Asset Maintenance Argyle Road	77	77	(0)
Asset Maintenance Other Corporate Properties	34	34	0
Asset Maintenance Hever Road	41	39	2
Asset Maintenance Leisure	202	186	17
Asset Maintenance Support & Salaries	192	236	(44)
Asset Maintenance Sewage Treatment Plants	-	9	(9)
Bus Station	15	7	8
Car Parks	50	(1,985)	2,036
CCTV	274	277	(3)
Civil Protection	47	69	(21)
Dartford Environmental Hub (SDC Costs)	-	-	-
Car Parking - On Street	184	(480)	664
EH Commercial	253	281	(28)
EH Animal Control	13	4	9
EH Environmental Protection	371	387	(16)
Emergency	70	69	0
Parking Enforcement - Tandridge DC	(80)	(29)	(51)
Estates Management - Buildings	69	(2)	70
Estates Management - Grounds	139	125	13
Housing Other Income	(15)	(14)	(1)
Housing Premises	(0)	16	(16)
Kent Resource Partnership	-	-	-
Licensing Partnership Hub (Trading)	(11)	-	(11)
Licensing Partnership Members	-	-	-
Licensing Regime	17	(8)	24
Asset Maintenance Operatives	(12)	4	(16)
Markets	(111)	(192)	81

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
Parks - Greensand Commons Project	4	-	4
Parks and Recreation Grounds	130	132	(2)
Parks - Rural	184	163	21
Public Transport Support	-	0	(0)
Refuse Collection	2,808	2,826	(18)
Administrative Expenses - Direct Services	9	-	9
Administrative Expenses - Health	2	9	(8)
Administrative Expenses - Licensing	2	8	(6)
Administrative Expenses - Property	1	3	(2)
Administrative Expenses - Transport	4	7	(2)
Street Cleansing	1,489	1,495	(6)
Support - Central Offices	504	488	16
Support - Central Offices - Facilities	270	275	(6)
Support - General Admin	1	5	(4)
Support - General Admin (Post/Scanning)	173	189	(17)
Support - Health and Safety	12	19	(7)
Support - Direct Services	50	49	1
Direct Services Trading account	217	(109)	326
Taxis	8	34	(27)
Public Conveniences	54	47	7
Total Cleaner and Greener	7,741	4,751	2,989

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
Housing and Health	£'000	£'000	£'000
Gypsy Sites	(1)	(1)	(1)
Health Improvements	42	52	(11)
Homeless	427	233	194
Housing Register	58	51	7
Disabled Facilities Grant Administration	(50)	(50)	0
Housing	160	153	7
Housing Initiatives	49	49	(0)
Next Steps Accommodation Programme	20	-	20
Housing Pathway Co-ordinator	0	-	0
Homelessness Prevention	128	-	128
Housing Energy Retraining Options (HERO)	48	48	0
Private Sector Housing	295	294	1
Administrative Expenses - Housing	7	-	7
Sevenoaks Switch and Save	3	-	3
One You - Your Home Project	-	-	-
Choosing Health WK PCT	0	-	0
Dementia Area Project - Run Walk Push	-	-	-
PCT Health Checks	0	-	0
Homelessness Funding	3	-	3
PCT Initiatives	0	-	0
Total Housing and Health	1,188	829	358

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
Improvement and Innovation	£'000	£'000	£'000
Action and Development	1	8	(6)
Asset Maintenance IT	289	289	(0)
Civic Expenses	16	17	(1)
Consultation and Surveys	-	4	(4)
Corporate Management	1,008	1,085	(77)
Corporate Projects	108	102	6
Corporate - Other	30	87	(57)
Democratic Services	162	161	1
Economic Development	34	37	(3)
Economic Development Property	415	415	0
Elections	135	145	(10)
External Communications	192	216	(24)
Land Charges	(55)	(108)	52
Members	421	464	(43)
Performance Improvement	0	(0)	1
Register of Electors	237	237	0
Administrative Expenses - Corporate Services	6	23	(16)
Administrative Expenses - Legal and Democratic	58	70	(12)
Administrative Expenses - Transformation and Strategy	4	5	(2)
Administrative Expenses - Human Resources	10	9	1
Street Naming	(1)	1	(3)
Support - Contact Centre	703	715	(13)
Support - General Admin	171	174	(4)
Support - General Admin (Print Shop)	50	(34)	83
Support - IT	1,114	1,116	(2)
Support - Local Offices	0	-	0
Support - Nursery	1	-	1
Support - Human Resources	414	367	47

Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Variance £'000
Total Improvement and Innovation	5,522	5,605	(83)
Total SDC	15,828	15,813	15

Appendix B : Salaries

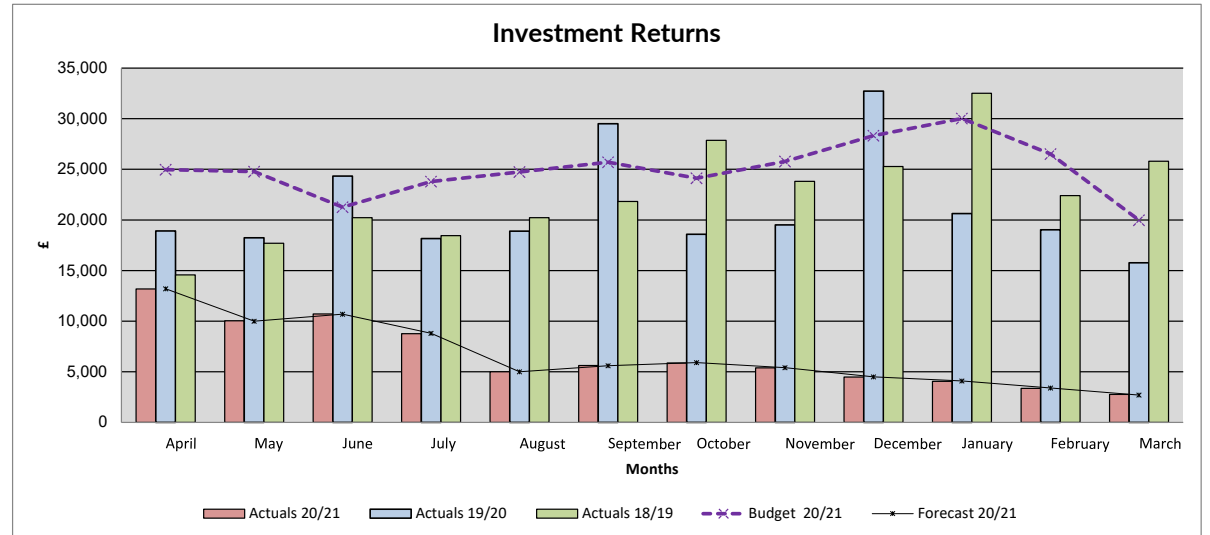
Position as at the end of March 2021	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast £'000	Annual Variance £'000	Annual Variance %
Development and Conservation					
Building Control	368	373	366	(7)	-2%
Planning Services	2,101	2,069	2,094	25	1%
Total	2,469	2,442	2,459	18	1%
Finance and Investments					
Chief Executive	215	210	210	0	0%
Finance	867	898	898	0	0%
Revenues and Benefits	1,579	1,609	1,609	0	0%
Strategic Property	449	447	447	0	0%
Total	3,110	3,164	3,164	0	0%
Cleaner and Greener					
Direct Services	3,985	4,279	4,244	(35)	-1%
Health	663	696	652	(44)	-6%
Licensing	467	461	464	3	1%
Property	599	606	583	(23)	-4%
Transport	545	501	501	0	0%
Total	6,258	6,542	6,443	(99)	-2%
Housing and Health					
Housing	586	576	577	1	0%
Total	586	576	577	1	0%
Improvement and Innovation					
Corporate Services	1,755	1,759	1,730	(29)	-2%
Legal and Democratic	589	633	584	(49)	-8%
Transformation and Strategy	616	631	618	(14)	-2%
Human Resources	387	358	383	25	7%
Total	3,347	3,381	3,314	(66)	-2%
People and Places					
Communities & Business	579	532	573	41	8%
Total	579	532	573	41	8%
Sub Total	16,350	16,638	16,532	(106)	-1%
Council Wide - Vacant Posts	0	(38)	4	42	-110%
Staff Recruitment and Retention	48	52	48	(4)	-8%
TOTAL SDC Funded Salary Costs	16,398	16,652	16,584	(68)	0%
Communities & Business*	466	448	463	15	3%
Direct Services*	124	123	123	0	0%
Housing*	238	236	229	(7)	-3%
Externally Funded Total	238	236	229	(7)	-3%
TOTAL Salary Costs	16,636	16,887	16,812	(75)	0%

*Externally Funded & Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

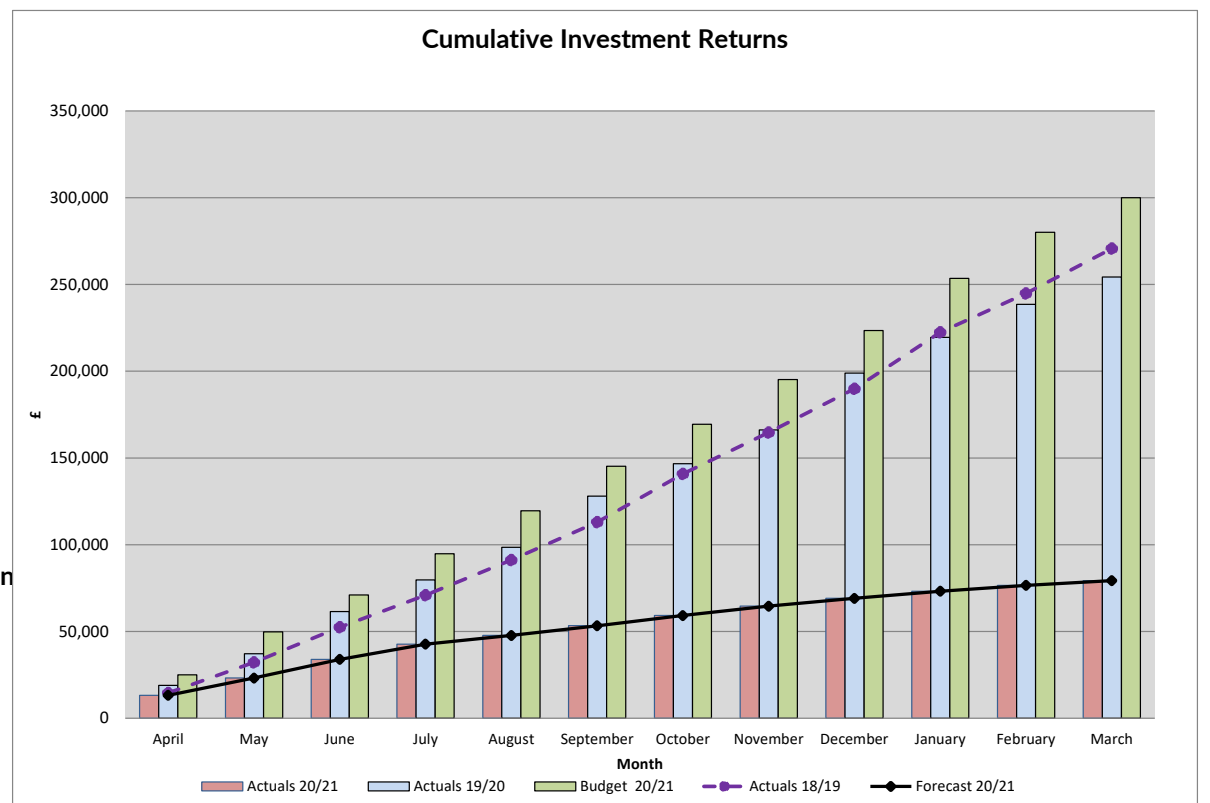
Appendix B : Staffing Stats - Position as at the end of March 21	Budget FTE*	Staff FTE	Agency FTE	Casual FTE	Total	February 21 Total
Development and Conservation						
Building Control	8.00	7.00			7.00	7.00
Planning Services	43.47	40.66	1.00		41.66	42.66
Finance and Investments						
Economic Development Property	13.19	15.15			15.15	12.19
Chief Executive	1.00	1.00			1.00	1.00
Finance	15.00	15.27			15.27	15.27
Property	11.33	8.46			8.46	8.46
Revenues and Benefits	43.14	39.24		0.62	39.86	39.81
Cleaner and Greener						
Direct Services	127.16	109.16	23.73	0.38	133.27	138.93
Health	12.57	11.24	1.00		12.24	12.24
Licensing	10.59	9.19			9.19	10.19
Transport	13.00	12.97			12.97	12.97
Housing and Health						
Housing	13.21	14.62			14.62	15.30
Improvement and Innovation						
Corporate Services	44.66	42.38		0.54	42.92	43.81
Legal and Democratic	7.50	7.00			7.00	7.00
Transformation and Strategy	20.41	17.97			17.97	17.97
Human Resources	7.56	10.00			10.00	10.00
People and Places						
Communities & Business	8.08	5.00		0.20	5.20	6.00
Sub Total	397.33	366.31	25.73	1.74	393.78	400.80
Externally Funded						
People & Places	11.42	8.49	1.00		9.49	11.57
People & Places - Housing	4.39	5.39			5.39	5.39
KRP	2.00	2.00			2.00	2.00
Sub total	19.35	15.88	1.00	0.00	16.88	18.96
Total	416.68	382.19	26.73	1.74	410.66	419.76
Number of staff paid in March 2021: 420 permanent, 6 casuals						
*FTE updated to reflect change in structure						

Appendix B : Investment Returns

Month	Actuals 18/19 £	Actuals 19/20 £	Actuals 21/21 £	Budget 20/21 £	Variance £	Forecast 20/21 £
April	14,566	18,908	13,190	24,977	(11,787)	13,200
May	17,690	18,243	10,041	24,770	(14,729)	10,000
June	20,233	24,341	10,719	21,274	(10,555)	10,700
July	18,443	18,166	8,761	23,790	(15,029)	8,800
August	20,224	18,891	5,010	24,730	(19,720)	5,000
September	21,831	29,495	5,612	25,700	(20,088)	5,600
October	27,864	18,586	5,867	24,127	(18,260)	5,900
November	23,808	19,520	5,397	25,789	(20,392)	5,400
December	25,281	32,723	4,484	28,331	(23,847)	4,500
January	32,513	20,620	4,060	30,020	(25,960)	4,100
February	22,411	19,034	3,367	26,511	(23,144)	3,400
March	25,803	15,768	2769	19,981	(17,212)	2,700
Total	270,667	254,295	79,277	300,000	(220,723)	79,300



Month	Actuals 18/19 £	Actuals 19/20 £	Actuals 21/21 £	Budget 20/21 £	Variance £	Forecast 20/21 £
April	14,566	18,908	13,190	24,977	-11,787	13,200
May	32,256	37,151	23,231	49,747	-26,516	23,200
June	52,489	61,492	33,950	71,021	-37,071	33,900
July	70,932	79,658	42,711	94,811	-52,100	42,700
August	91,156	98,549	47,721	119,541	-71,820	47,700
September	112,987	128,044	53,333	145,241	-91,908	53,300
October	140,851	146,630	59,200	169,368	-110,168	59,200
November	164,659	166,150	64,597	195,157	-130,560	64,600
December	189,940	198,873	69,081	223,488	-154,407	69,100
January	222,453	219,493	73,141	253,508	-180,367	73,200
February	244,864	238,527	76,508	280,019	-203,511	76,600
March	270,667	254,295	79,277	300,000	-220,723	79,300



BUDGET FOR 2020/21 300,000
FORECAST OUTTURN 79,300

N.B.

These are the gross interest receipts rather than the interest remaining

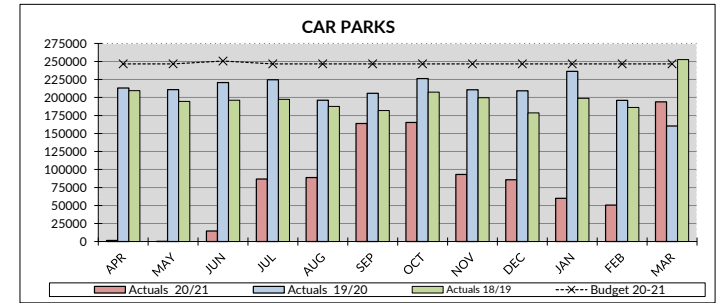
Fund Average 0.3495%
7 Day LIBID -0.0708%
3 Month LIBID 0.0175%

Appendix B : Reserves

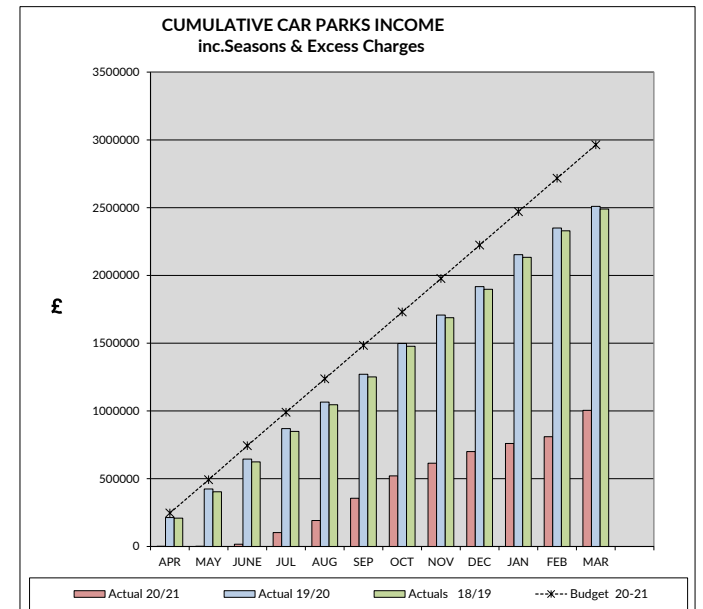
Position as at the end of March 21	20/21 Opening Balance	Position as at the end of January 2021	20/21 Cumulative Movement to Date	20/21 Annual Forecast Movement	Forecast Balance at 31 March 2021
Earmarked Reserve- Budget Stabilisation	(7,999)	(7,999)	-	322	(7,677)
Earmarked Reserve- Financial Plan	(1,714)	(1,714)	-	(721)	(2,435)
Earmarked Reserve- Capital Expenditure Reserve	(1,000)	(1,000)	-	-	(1,000)
Earmarked Reserve- Carry Forward Items (DAC)	(958)	(941)	17	(174)	(1,132)
Earmarked Reserve- IT Asset Maintenance	(725)	(725)	-	-	(725)
Earmarked Reserve- NNDR Safety Net Deficit Reserve	(719)	(719)	-	-	(719)
Earmarked Reserve- Vehicle Renewal (DAA)	(663)	(663)	-	-	(663)
Earmarked Reserve- Housing & Commercial Growth Fund	(566)	(566)	-	-	(566)
Earmarked Reserve- Pension Fund evaluation Adj.	(500)	(500)	-	114	(386)
Earmarked Reserve- New Homes Bonus Reserve	(406)	(406)	-	-	(406)
Earmarked Reserve- Action and Development	(396)	(396)	-	-	(396)
Earmarked Reserve- DWP Hsg Benefit Subsidy	(361)	(355)	6	245	(116)
Earmarked Reserve- Community Development Reserve	(323)	(251)	72	66	(257)
Earmarked Reserve- Re-organisation	(313)	(313)	-	-	(313)
Earmarked Reserve- Corporate Project Support Reserve	(303)	(246)	56	90	(213)
Earmarked Reserve- Local Plan/LDF	(285)	(285)	-	(45)	(330)
Earmarked Reserve- Vehicle Insurance(DAZ)	(248)	(248)	-	-	(248)
Earmarked Reserve- FTS (DAB)	(206)	(206)	-	-	(206)
Earmarked Reserve- Community Infrastructure Levy Administration (CIL)	(185)	(185)	-	-	(185)
Earmarked Reserve- Capital Financing	(159)	(159)	-	(148)	(307)
Earmarked Reserve- Property Investment Strategy Maintenance Reserve	(133)	(133)	-	(100)	(233)
E Earmarked Reserve - Development Services Reserve	(129)	(189)	(60)	11	(118)
Earmarked Reserve - Homelessness Prevention	(118)	(302)	(184)	23	(95)
Net Zero Transition Reserve			-	(34)	(34)
Other Earmarked Reserves (balances <£100k)	(602)	(660)	(58)	(76)	(644)
Total Earmarked Reserves	(19,011)	(19,161)	(151)	(393)	(19,404)
General Fund	(1,500)	(1,500)	-	-	(1,500)
Total Reserves	(20,511)	(20,661)	(151)	(393)	(20,904)

Appendix B : Income Graphs Summary	ACTUAL	Previous Year comparatives	MANAGER' S PROFILED BUDGET	Variance YTD	Annual Budget	Variance - brackets show
				brackets show underachieve ment		underachiev ement
Car Parks	1,004,200	2,153,502	2,963,237	(1,959,037)	2,963,237	(2,071,779)
Car Parking - On Street	463,670	892,666	1,096,960	(633,290)	1,096,960	(702,212)
Licensing Regime	103,589	106,182	117,953	(14,364)	117,953	(26,500)
Taxis	107,479	123,545	138,001	(30,522)	138,001	(37,000)
Land Charges	181,639	144,188	215,388	(33,749)	215,388	(35,000)
Planning - Development Management	1,043,816	1,014,460	924,437	119,379	924,437	91,000
Building Control	525,231	445,224	490,896	34,335	490,896	28,000
Total	3,429,624	4,879,767	5,946,872	(2,517,248)	5,946,872	(2,753,491)

Appendix B: CAR PARKS (HWCARP)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	209,387	213,119	1513	(211,606)	246,603	(245,090)	-
MAY	194,451	210,813	158	(210,655)	246,603	(246,445)	-
JUN	196,119	220,637	14588	(206,049)	250,603	(236,015)	-
JUL	197,332	224,678	86759	(137,919)	246,603	(159,844)	-
AUG	187,490	196,164	88754	(107,410)	246,603	(157,850)	-
SEP	181,917	205,737	163789	(41,947)	246,603	(82,814)	-
OCT	207,316	226,210	165320	(60,889)	246,603	(81,283)	-
NOV	199,634	210,651	93081	(117,570)	246,603	(153,522)	-
DEC	178,551	209,265	85779	(123,487)	246,603	(160,825)	-
JAN	198,858	236,228	59945	(176,282)	246,603	(186,658)	-
FEB	186,163	195,940	50624	(145,316)	246,603	(195,979)	-
MAR	252,653	160,439	193889	33,450	246,603	(52,714)	(2,071,779)
Total	2,389,870	2,509,881	1,004,199	(1,539,131)	2,963,237	(1,906,323)	(2,071,779)

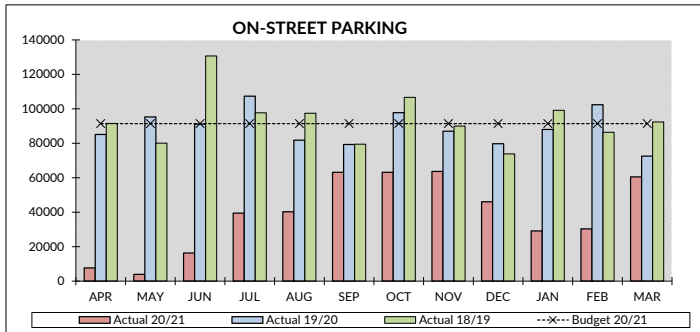


CAR PARKS (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	209,387	213,119	1513	(211,606)	246,603	(245,090)	
MAY	403,838	423,932	1671	(422,261)	493,206	(491,535)	
JUNE	624,475	644,570	16260	(628,310)	743,809	(727,550)	
JUL	849,153	869,247	103018	(766,229)	990,412	(887,394)	
AUG	1,045,317	1,065,411	191772	(873,639)	1,237,015	(1,045,244)	
SEP	1,251,053	1,271,148	355561	(915,586)	1,483,618	(1,128,057)	
OCT	1,477,263	1,497,358	520882	(976,476)	1,730,222	(1,209,340)	
NOV	1,687,914	1,708,009	613963	(1,094,046)	1,976,825	(1,362,862)	
DEC	1,897,180	1,917,274	699741	(1,217,533)	2,223,428	(1,523,686)	
JAN	2,133,408	2,153,502	759687	(1,393,815)	2,470,031	(1,710,344)	
FEB	2,329,348	2,349,442	810311	(1,539,131)	2,716,634	(1,906,323)	
MAR	2,489,787	2,509,881	1,004,200	(1,505,681)	2,963,237	(1,959,037)	(2,071,779)

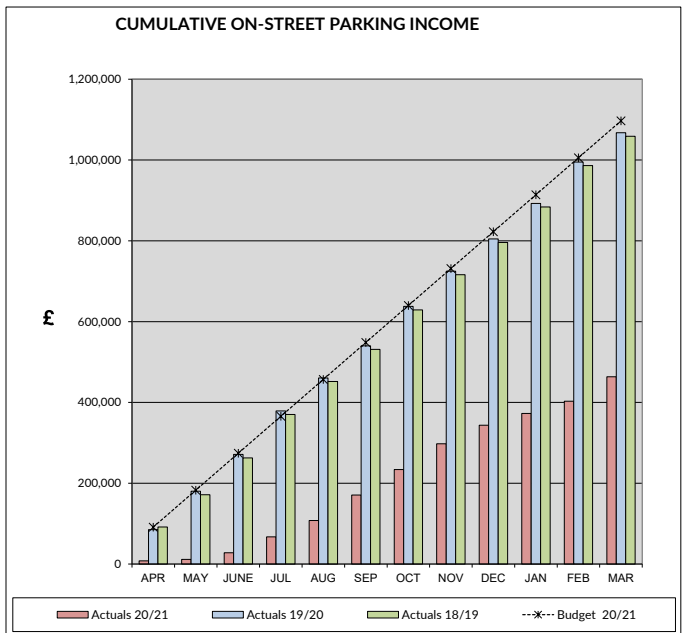


CUMULATIVE BREAKDOWN - HWCARP	Code	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	878,247	2,550,841	161,653
EXCESS / PENALTY CHARGES	***1/**3			-
SEASON TICKETS	***2			-
SEASON TICKET CAR PARK	3310	99,448	386,606	27,768
OTHER (inc.Res.Pkg)	***9	2,427	6,790	3,219
WAIVERS	3404			-
RENT	94500	24,079	19,000	1,250
Business Permits	3406 /3408			-
Total		1,004,201	2,963,237	193,890

Appendix B: ON-STREET PARKING (HWDCRIM / HWENFORC)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	91,515	85,115	7676	(77,439)	91,413	(83,737)	-
MAY	80,099	95,338	3884	(91,454)	91,413	(87,529)	-
JUN	130,688	91,102	16355	(74,747)	91,413	(75,058)	-
JUL	97,678	107,391	39461	(67,930)	91,413	(51,952)	-
AUG	97,434	81,797	40276	(41,520)	91,413	(51,137)	-
SEP	79,445	79,308	63135	(16,173)	91,413	(28,279)	-
OCT	106,690	97,818	63193	(34,625)	91,413	(28,220)	-
NOV	89,993	87,032	63639	(23,393)	91,413	(27,775)	-
DEC	73,861	79,729	46090	(33,639)	91,413	(45,323)	-
JAN	99,112	88,036	29146	(58,889)	91,413	(62,267)	-
FEB	86,373	102,372	30326	(72,046)	91,413	(61,088)	-
MAR	92,426	72,578	60,489	(12,089)	91,413	(30,924)	(702,212)
Total	1,125,314	1,067,616	403,181	(603,944)	1,096,960	(633,289)	(702,212)

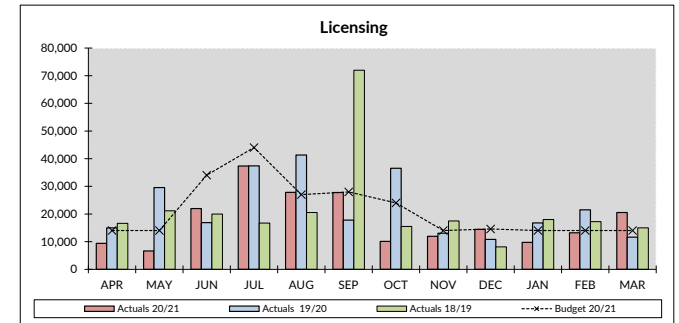


ON-STREET PARKING (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	91,515	85,115	7,676	(77,439)	91,413	(83,737)	-
MAY	171,613	180,453	11,560	(168,893)	182,827	(171,266)	-
JUNE	262,715	271,555	27,915	(243,640)	274,240	(246,325)	-
JUL	370,107	378,947	67,377	(311,570)	365,653	(298,277)	-
AUG	451,904	460,744	107,653	(353,091)	457,067	(349,414)	-
SEP	531,212	540,052	170,788	(369,264)	548,480	(377,692)	-
OCT	629,030	637,870	233,981	(403,889)	639,893	(405,912)	-
NOV	716,061	724,901	297,619	(427,282)	731,307	(433,687)	-
DEC	795,790	804,630	343,709	(460,921)	822,720	(479,011)	-
JAN	883,826	892,666	372,856	(519,810)	914,133	(541,278)	-
FEB	986,198	995,038	403,181	(591,856)	1,005,547	(602,365)	-
MAR	1,058,776	1,067,616	463,670	(603,945)	1,096,960	(633,290)	(702,212)

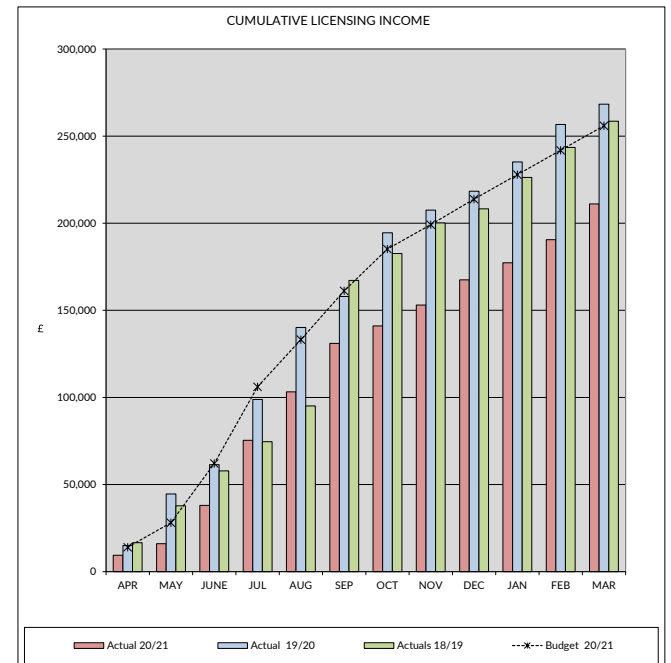


CUMULATIVE BREAKDOWN - HWDCRIM / HWENFORC	Code	Actual (Cumulative)	Budget	(Monthly)
PENALTY NOTICES & EXCESS CHARGES	3403/**1	212,453	580,257	34,354
ON STREET PARKING	3300	142,346	357,174	14,825
PENALTY NOTICES	3403	21,120	11,314	2,637
WAIVERS	3404	563	-	75
Driveway Access Protection Lines	3405	65,647	54,308	4,689
RESIDENTS PERMITS	3406	3,330	93,907	(113)
BUSINESS PERMITS	3408	18,212	-	4,022
Total		463,671	1,096,960	60,489

Appendix B: Licensing (EHLICREG & DSTAXIL)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	16,651	14,991	9,404	(5,587)	14,036	(4,633)	-
MAY	21,188	29,570	6,655	(22,915)	14,036	(7,381)	-
JUN	20,012	16,865	21,969	5,104	34,036	(12,068)	-
JUL	16,748	37,419	37,346	(73)	44,036	(6,690)	-
AUG	20,553	41,305	27,847	(13,458)	27,036	811	-
SEP	71,993	17,814	27,783	9,970	27,987	(204)	-
OCT	15,520	36,559	10,099	(26,459)	24,036	(13,937)	-
NOV	17,485	13,047	11,939	(1,107)	14,036	(2,097)	-
DEC	8,140	10,833	14,460	3,628	14,602	(142)	-
JAN	18,012	16,790	9,782	(7,007)	14,036	(4,254)	-
FEB	17,224	21,506	13,232	(8,274)	14,036	(804)	-
MAR	15,015	11,638	20,550	8,912	14,036	6,514	(63,500)
Total	258,539	268,335	211,066	(57,266)	255,949	(44,885)	(63,500)

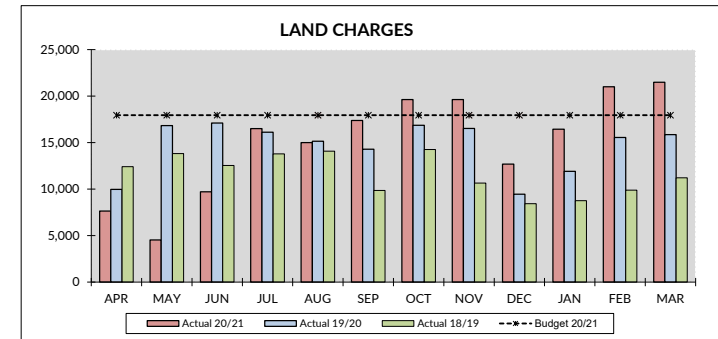


Licensing (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	16,651	14,991	9,404	(5,587)	14,036	(4,633)	-
MAY	37,839	44,561	16,059	(28,502)	28,073	(12,014)	-
JUNE	57,851	61,426	38,028	(23,398)	62,109	(24,081)	-
JUL	74,598	98,844	75,374	(23,471)	106,146	(30,772)	-
AUG	95,151	140,149	103,221	(36,928)	133,182	(29,961)	-
SEP	167,144	157,963	131,004	(26,959)	161,170	(30,165)	-
OCT	182,664	194,522	141,104	(53,418)	185,206	(44,102)	-
NOV	200,148	207,568	153,043	(54,525)	199,242	(46,199)	-
DEC	208,288	218,401	167,503	(50,898)	213,845	(46,341)	-
JAN	226,300	235,190	177,286	(57,905)	227,881	(50,596)	-
FEB	243,524	256,697	190,518	(66,179)	241,918	(51,400)	-
MAR	258,539	268,335	211,066	(57,267)	255,954	(44,886)	(63,500)

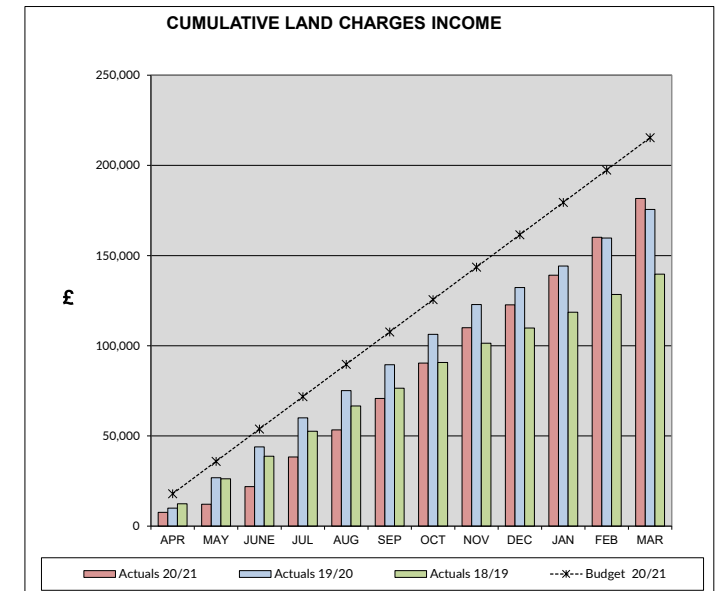


CUMULATIVE BREAKDOWN - EHLICREG/DSTAXIL				
Code	Actual (Cumulative)	Budget	(Monthly)	
Pre-application advice	133			
Personal Licences	1,874	2,220		164
Premises Licence Annual Fee/Premises New/Premises Variation	92,983	94,720		6,671
Temporary Event Notice	1,218	13,211		231
Gambling Act Permits/Lottery	6,381	7,236		340
Pavement Licence	1,000	-		400
Scrap Metal Dealers	0	566		
Taxi Licensing	101,260	138,001		12,043
Other	6,219	-		702
Total	211,068	255,954		20,550

Appendix B: LAND CHARGES (LPLNDCH)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	12,416	9,967	7,630	(2,337)	17,949	(10,319)	-
MAY	13,827	16,828	4,532	(12,296)	17,949	(13,417)	-
JUN	12,546	17,112	9,717	(7,395)	17,949	(8,232)	-
JUL	13,782	16,113	16,500	387	17,949	(1,449)	-
AUG	14,070	15,149	14,999	(150)	17,949	(2,950)	-
SEP	9,855	14,286	17,377	3,091	17,949	(572)	-
OCT	14,249	16,854	19,628	2,774	17,949	1,679	-
NOV	10,650	16,519	19,636	3,118	17,949	1,687	-
DEC	8,425	9,444	12,692	3,248	17,949	-5,257	-
JAN	8,755	11,917	16,441	4,524	17,949	-1,508	-
FEB	9,882	15,554	20,998	5,444	17,949	3,049	-
MAR	11,220	15,857	21,489	5,632	17,949	3,540	(35,000)
Total	139,678	175,599	181,639	6,040	215,388	(33,749)	(35,000)

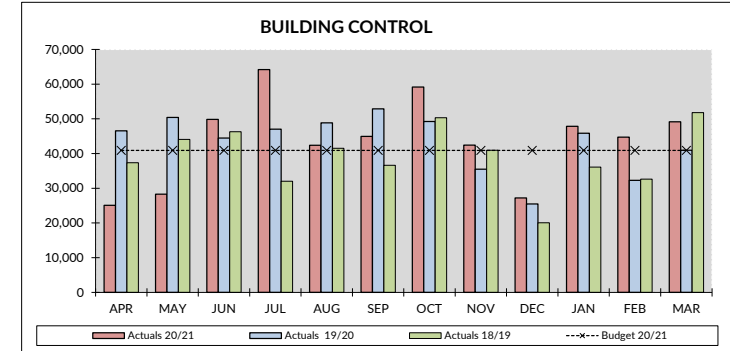


LAND CHARGES (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	12,416	9,967	7,630	(2,337)	17,949	(10,319)	-
MAY	26,244	26,795	12,162	(14,633)	35,898	(23,736)	-
JUNE	38,789	43,907	21,880	(22,027)	53,847	(31,967)	-
JUL	52,572	60,020	38,380	(21,641)	71,796	(33,416)	-
AUG	66,641	75,169	53,379	(21,790)	89,745	(36,366)	-
SEP	76,497	89,455	70,756	(18,699)	107,694	(36,938)	-
OCT	90,746	106,309	90,384	(15,925)	125,643	(35,259)	-
NOV	101,396	122,828	110,020	(12,808)	143,592	(33,572)	-
DEC	109,821	132,272	122,712	(9,560)	161,541	(38,829)	-
JAN	118,576	144,188	139,153	(5,036)	179,490	(40,337)	-
FEB	128,457	159,742	160,150	408	197,439	(37,289)	-
MAR	139,678	175,599	181,639	6,040	215,388	(33,749)	(35,000)

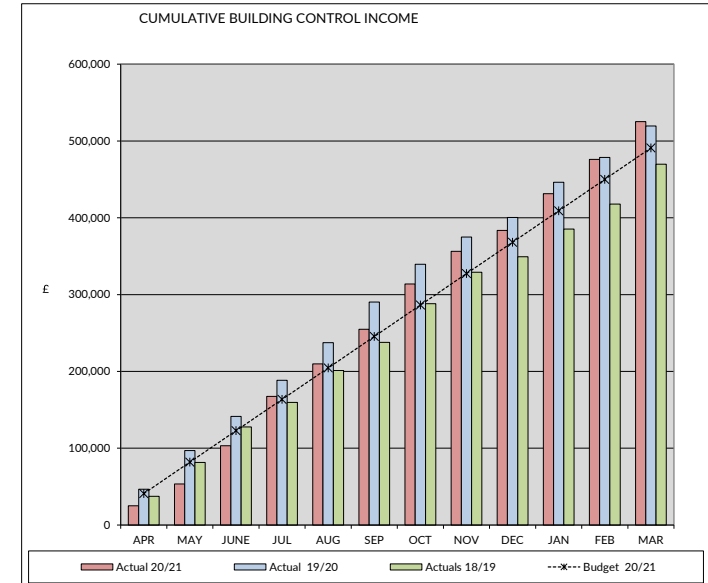


CUMULATIVE BREAKDOWN - LPLNDCH	Received (Month)	Percentage (Month)	Percentage (Month 20/21)	(Cumulative)
Searches Received - Paper	0	%	%	19
Searches Received - Electronic	122	43%	27%	1,161
Searches Received - Personal	165	57%	72%	3,049
Total	287	100%	100%	4,229

Appendix B: BUILDING CONTROL (DVBCFEE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	37,342	46,552	25,107	(21,445)	40,908	(15,801)	-
MAY	44,099	50,427	28,305	(22,121)	40,908	(12,603)	-
JUN	46,293	44,461	49,857	5,396	40,908	8,949	-
JUL	32,009	47,025	64,205	17,180	40,908	23,297	-
AUG	41,516	48,869	42,367	(6,502)	40,908	1,459	-
SEP	36,624	52,900	44,930	(7,970)	40,908	4,022	-
OCT	50,302	49,220	59,144	9,924	40,908	18,236	-
NOV	40,944	35,500	42,429	6,929	40,908	1,521	-
DEC	20,059	25,489	27,203	1,713	40,908	(13,705)	-
JAN	36,097	45,849	47,838	1,989	40,908	6,930	-
FEB	32,648	32,288	44,709	12,422	40,908	3,801	-
MAR	51,799	40,975	49,136	8,161	40,908	8,228	28,000
Total	469,732	519,556	525,230	5,676	490,896	34,334	28,000

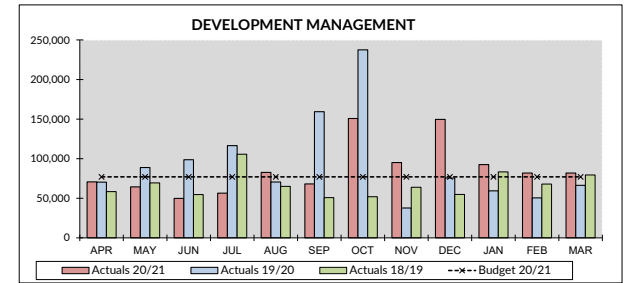


BUILDING CONTROL (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	37,342	46,552	25,107	(21,445)	40,908	(15,801)	-
MAY	81,441	96,978	53,412	(43,566)	81,816	(28,404)	-
JUNE	127,734	141,439	103,269	(38,170)	122,724	(19,455)	-
JUL	159,743	188,464	167,474	(20,991)	163,632	3,842	-
AUG	201,259	237,334	209,841	(27,493)	204,540	5,301	-
SEP	237,883	290,234	254,772	(35,462)	245,448	9,324	-
OCT	288,185	339,454	313,916	(25,539)	286,356	27,560	-
NOV	329,129	374,954	356,345	(18,610)	327,264	29,081	-
DEC	349,188	400,444	383,547	(16,896)	368,172	15,375	-
JAN	385,285	446,292	431,385	(14,907)	409,080	22,305	-
FEB	417,933	478,580	476,094	(2,486)	449,988	26,106	-
MAR	469,732	519,556	525,230	5,674	490,896	34,334	28,000

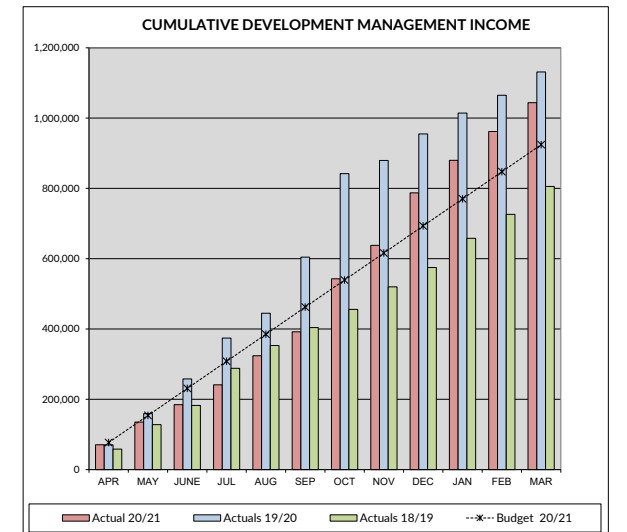


CUMULATIVE BREAKDOWN	Code	Actual (Cumulative)	Budget	(Monthly)
Plan Fee	3066	367,503	304,730	38,308
Inspection Fee	3067	157,728	186,166	10,829
Other	9999	0	-	-
New Burdens Grant	3905	0	-	-
Total		525,231	490,896	49,137

Appendix B: DEVELOPMENT MANAGEMENT (DVDEVCT/DVDEVRND)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	58,404	70,363	70,765	402	77,036	(6,271)	-
MAY	69,455	88,827	64,358	(24,469)	77,036	(12,678)	-
JUN	54,668	98,710	49,790	(48,920)	77,036	(27,246)	-
JUL	105,667	116,501	56,443	(60,057)	77,036	(20,593)	-
AUG	64,977	70,614	82,700	12,086	77,036	5,663	-
SEP	50,827	159,361	68,065	(91,296)	77,036	(8,971)	-
OCT	51,985	237,506	150,748	(86,759)	77,036	73,711	-
NOV	63,941	37,774	95,145	57,371	77,036	18,109	-
DEC	54,926	75,475	149,560	74,085	77,036	72,524	-
JAN	83,258	59,329	92,513	33,185	77,036	15,477	-
FEB	67,922	50,534	81,896	31,361	77,036	4,859	-
MAR	79,480	66,253	81,833	15,580	77,036	4,797	91,000
Total	805,509	1,131,247	1,043,816	(87,431)	924,432	119,381	91,000



DEVELOPMENT MANAGEMENT (CUMULATIVE)	Actuals 18/19	Actuals 19/20	Actuals 20/21	Increase / (decrease) from 19/20 to 20/21	Budget 20-21	Variance (Budget-Actuals)	Manager's Forecast
APR	58,404	70,363	70,765	402	77,036	(6,271)	-
MAY	127,859	159,190	135,123	(24,066)	154,073	(18,949)	-
JUNE	182,526	257,900	184,913	(72,986)	231,109	(46,196)	-
JUL	288,193	374,400	241,356	(133,044)	308,146	(66,789)	-
AUG	353,170	445,014	324,056	(120,958)	385,182	(61,126)	-
SEP	403,997	604,376	392,121	(212,255)	462,218	(70,097)	-
OCT	455,982	841,882	542,869	(299,013)	539,255	3,614	-
NOV	519,923	879,656	638,014	(241,642)	616,291	21,723	-
DEC	574,849	955,131	787,574	(167,557)	693,328	94,247	-
JAN	658,107	1,014,460	880,088	(134,372)	770,364	109,724	-
FEB	726,029	1,064,994	961,983	(103,011)	847,401	114,583	-
MAR	805,509	1,131,247	1,043,816	(87,431)	924,437	119,379	91,000



CUMULATIVE BREAKDOWN: DVDEVCT/DVDEVRND	Code	Actual (Cumulative)	Budget	(Monthly)
Planning Application Fees	3009	896,354	813,129	71,298
Other	9999	10,629	8,635	-
Planning Performance Agreements	3012	35,000	0	-
Pre-application Fees	8329	1,200	0	800
Pre-application Fees	8330	97,634	90,996	9735
Monitoring Fees	3106	3,000	11,677	-
RECH-Other A/C'S	98100			
Total		1,043,817	924,437	81,833